



March 13, 2023

Dear Friend,

We are a community of caregivers, and our community is proud of our accomplishments and the exceptional care we provide to patients. Together we have weathered some difficult times recently and have risen above those challenges over and over again. Today's current state is no exception. Although we are all worthy of a well-deserved break, there are significant challenges that lie ahead. However, we are all committed to this organization for a reason—**This organization is mission-focused and solidly committed to quality patient care. This is OUR culture.**

This culture, and our caregiver community, is ours to support. As members of the medical staff, we need to recognize the critical nature of our charitable contributions to the health system. Each year, the charitable contributions to the Trust have a direct impact on the sustainability of our organization. It is not uncommon for charitable donations to make up a significant percentage of our operating margin. It is the contributions of all of us, in addition to the generosity of our patients, and the community at large, that has sustained us through previously challenging times. Our current situation is no different, and this demonstrates the critical nature of our continued generosity.

This year, I would like to see members of the provider community commit to a high-level of participation in giving to the Concord Hospital Trust through CHampions. **Your gift has impact!**

So please consider joining me in supporting our organization. And, we can support our legacy of providing exceptional patient care to our patients and the communities we serve.

Sincerely,

Christopher A. Fore MD, MHCDS, FACEP

CHHS- Chief Quality Officer

CHMG- Associate Chief Clinical Officer

PS Please note that we are incredibly grateful for your efforts, your clinical obligations and your stewardship of our organizational culture.

Together we are stronger!